

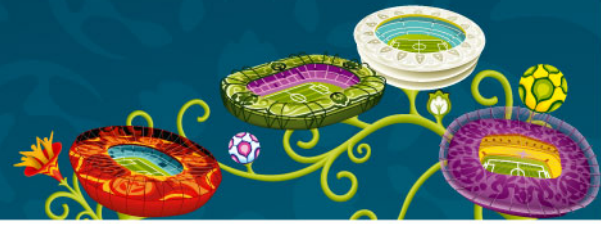


Rental of Containers (Office, Storage and Toilets) and
related Management Services

for the UEFA EURO 2012™

Phase 1 - Invitation to Express Interest





1. Introduction

UEFA EURO 2012™ will be held in Poland and Ukraine from 8 June to 1 July 2012. In total 31 matches will be played in 8 venues. As it is common in major sport events the organizer will have some needs in terms of temporary infrastructure, that can be overcome by rental of containers in order to cope with such needs namely concerning office space, storage facilities and toilets. Such containers will be needed in both the stadia as well as the outer areas. UEFA will select a company(ies) for the rental of containers (office, storage and toilets) and related management services for the UEFA EURO 2012™ and for such purpose a tender process (“Tender”) is being organized. UEFA is seeking a solution based on a rental basis only. UEFA will either appoint one supplier for Poland and Ukraine or two suppliers (one in each country) to provide the required services as defined hereunder and confirmation of appointment will be done by way of execution of a long-form agreement between UEFA and the successful company, which shall contain all relevant terms and conditions relating to the provision of the services.

2. The Selection Process

The process for the selection of the company(ies) for the rental of containers (office, storage and toilets) and related management services for the UEFA EURO 2012™, as currently planned, is divided into two-phases:

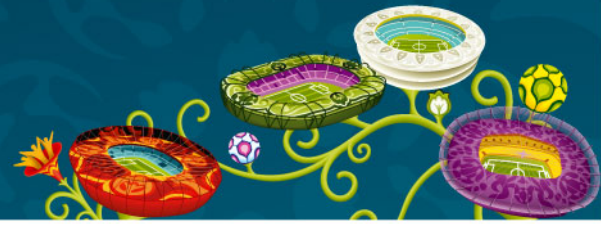
- Phase 1 – Invitation to Express Interest: the initial, pre-Tender phase during which UEFA collects information regarding the candidate(s) based on which it evaluates eligibility of such candidate(s) to participate in Phase 2;
- Phase 2 – The Tender: the tender for the selected candidate(s) and/or any other entities invited by UEFA, during which UEFA will evaluate proposals and subsequently select and appoint a qualified company(ies) for the rental of containers (office, storage and toilets) and related management services for the UEFA EURO 2012™.

All participants in the Tender will receive the Invitation to Tender document (“ITT”), which will set forth all applicable terms and conditions for the Tender.

To give each candidate(s) an overview of the timing and further proceedings, UEFA has put into place the following tender process plan (which may be subject to change at any time, as deemed necessary by UEFA):

Candidate(s) receive this Invitation to Express Interest	18 April 2011
↓	
Selected entity(ies) receive the ITT	29 April 2011
↓	
Selected entity(ies) submit their proposals for the Tender	27 May 2011
↓	
Evaluation, clarification and selection of proposal(s)	17 June 2011





3. Submissions of Expression of Interest

In order to be considered to participate in the Tender, interested candidate(s) shall respond to this Invitation to Express Interest by submitting the relevant information and documentation as set out below.

Candidate(s) shall submit to UEFA an official letter, on headed notepaper and in English (the "Letter") expressing their interest in participating in the Tender and requesting the ITT, between 18th and 24th April 2011. The Letter shall include the following supporting information:

- full details of the return address and contact person for all matters in connection with this Invitation to Express Interest;
- all of the information/documents (in English only) required in Section 4 below entitled "Required Information and Documentation"; and
- "Statement of Undertaking" in the form provided in Appendix 1 to this Invitation to Express Interest, duly signed by an authorised representative from the interested entity.

The Letter with all supporting information and documentation must be sent in hardcopy and by registered post to the following address by no later than 18h00 CET on 24th April 2011.

Héloïse RENARD
UEFA Events S.A.
Route de Genève 46
CH-1260 Nyon 2

For general queries, please contact:

Héloïse RENARD
Event Logistics Manager

heloise.renard@uefa.ch

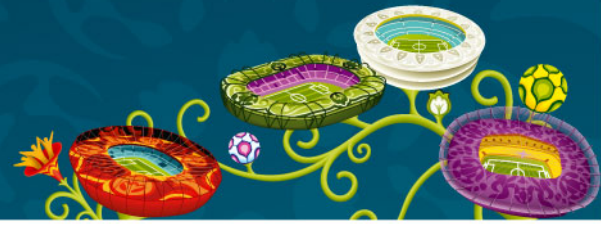
Direct Tel: +41 (0)22 707 29 21
Mobile: +41 (0)79 829 29 21
Main Tel: +41 (0)848 00 27 27
Fax: +41 (0)22 707 20 15



Incomplete submissions, which do not include all of the above information and/or documentation, will not be considered by UEFA.

Upon receipt of the Letter with all required supporting information and documentation, UEFA shall determine, at its sole discretion, if it requires further information/documentation or clarification from any or all of the candidate(s). In such cases, UEFA reserves the right to contact the relevant candidate accordingly and to request that they provide such additional information/documentation.

UEFA, at its sole discretion, will decide which candidate(s) are qualified to participate in the Tender and such qualified candidate(s) will receive the ITT. Unsuccessful candidate(s) will be informed accordingly and UEFA shall not be obliged to give any reason for its selection or rejection.



4. Required Information and Documentation

Before selection of the candidate(s) that may participate in the Tender and receive the ITT, UEFA shall evaluate the eligibility of the candidate(s) based on the review of the following information and documentation (all documentation must be returned in English):

- annual reports or key accounting figures from the last three years;
- proof of strong financial standing with up-to-date declarations from the inland revenue, national treasury department or other relevant governmental body;
- description of proven experience in containers (office, storage and toilets) rental and related management services in connection with large events;
- evidence of sufficient resources and appropriate infrastructure to timely equip all the venues with containers (office, storage and toilets) needed as well as related management services;
- organisational chart with key personnel (must be English-speaking and adequately trained).

NOTE: During the Tender, UEFA reserves the right to request additional information/documentation as deemed necessary, including but not limited to any guarantees.

5. Legal Provisions

This Invitation to Express Interest does not constitute an invitation to make offers or an invitation to participate in the Tender, nor does it constitute the basis of any contract which may be concluded upon conclusion of the Tender.

Information collected through this Invitation to Express Interest will be used by UEFA solely for its analysis and will not be disclosed to the public.

UEFA reserves the right to reject any and all submissions of Expression of Interest, amend or supplement any rules set up herein and/or cancel part of or the entire selection process (and/or the Tender). If part of or the entire selection process is cancelled, it may be restarted at any time and any given interested candidate may or may not be invited to participate in the new selection process, at UEFA's absolute discretion.

UEFA has taken all reasonable care to ensure that any information provided by UEFA in relation to this Invitation to Express Interest, the Tender and/or the ITT is accurate in all material respects. However, any such information is provided solely by way of explanation of the services which UEFA intends to use, and neither UEFA nor any of its representatives, agents or employees make any representation or warranty or accept any responsibility for the accuracy or completeness of any such information. Nor shall they be liable for any loss or damage suffered by any applicants in reliance on such information or any subsequent communication made by UEFA.

UEFA shall not be liable to any interested candidate for any costs or losses arising in connection with the submission of information and documentation related to this Invitation to Express Interest.



Appendix 1:

Phase 1 - Statement of Undertaking

Name of company: insert Name of Company

Tax number: insert tax number

Address: insert Street Postal Code City Country

referred to hereinafter as the "Company", hereby expresses interest in participating in the Tender for the rental of containers (office, storage and toilets) and related management services for the UEFA EURO 2012™, and undertakes that:

1. no information provided nor representations made to UEFA are false, inaccurate or misleading;
2. none of the Company's representatives or employees shall make any form of public announcement or statement relating directly or indirectly to UEFA, the Invitation to Express Interest and/or the Tender to any media without the prior written approval of UEFA and that any non-compliance will lead to the penalty of being held responsible for any damages caused;
3. all intellectual property and commercial rights in relation to UEFA, UEFA EURO 2012™, the Invitation to Express Interest and/or the Tender belong exclusively to UEFA;
4. UEFA shall not be held responsible for any costs, expenses and/or liabilities incurred in by the Company in the preparation and submission of the information and/or documentation in response to the Invitation to Express Interest and/or any responses to requests for further information by UEFA;
5. any association with UEFA or the UEFA EURO 2012™ in any manner whatsoever without UEFA's prior written approval is strictly prohibited;
6. UEFA shall not be required to invite the Company to participate in the Tender and reserves the right to organise any services related to the Tender or to re-open part of or the entire tendering process at a later stage;
7. This Statement of Undertaking and any related documentation shall be governed by and construed in accordance with the substantive laws of Switzerland. The place of jurisdiction shall be Nyon, Switzerland.

By submitting this Statement of Undertaking (where capitalised terms shall have the meaning as defined in the Invitation to Express Interest, unless otherwise defined herein), I/we confirm that I/we have read and understood the foregoing terms and conditions issued by UEFA regarding the process for selection of a candidate(s) to rent containers (office, storage and toilets) and provide related management services for the UEFA EURO 2012™, and agree that the Company which I/we duly represent is bound by such terms and conditions.

Signature: _____

Name and Title: _____ Date: _____

Place: _____ Official Stamp:



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