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Information in this document is confidential and intended only for the entity receiving it directly from EURO 2016 SAS. Without EURO 2016 SAS' prior written consent, the content of this document or any method, procedure or technique described therein shall not be disclosed to any third party.



1. Introduction

The final tournament of the UEFA European Football Championship™ 2014/2016 ("UEFA EURO 2016™") will be held in France from 10 June to 10 July, 2016. In total 51 matches will be played in venues of the ten (10) Host Cities. EURO 2016 SAS, shall manage tournament operations and wishes to select a company(-ies) responsible for the management of the parking areas of the ten (10) Host Cities stadia (the "Services" - a general overview of which is provided in Appendix 1). For such purposes, EURO 2016 SAS intends to organise a tendering process ("Tender").

In this document, all references to the UEFA shall include EURO 2016 SAS and vice versa.

2. The Selection Process

The process for the selection of the company(-ies) responsible for the Services during UEFA EURO 2016™, as currently planned, is divided into two-phases:

- * Phase 1 Invitation to Express Interest ("ITEI"): the initial, pre-Tender phase during which EURO 2016 SAS collects information regarding the candidate(s) based on which it evaluates eligibility of such candidate(s) to participate in Phase 2;
- Name 2 The Tender: the Tender for the selected candidate(s) and/or any other entities invited by EURO 2016 SAS, during which EURO 2016 SAS will evaluate proposals and subsequently select and appoint a qualified company to provide the Services during UEFA EURO 2016™.

All participants in Phase 2 will receive the Invitation to Tender ("ITT"), which will set forth all applicable terms and conditions for the Tender. To give each candidate(s) an overview of the timing and further proceedings, EURO 2016 SAS has put into place the following Tender process plan & milestones (which may be subject to change at any time, as deemed necessary by EURO 2016 SAS):

Candidate(s) express interest	2 nd October 2015
1	
Selection of candidate(s) which will receive the ITT	6 th October 2015
1	
Selected candidate(s) receive the ITT	9 th October 2015
1	
Candidate(s) submit proposals	7 th November 2015
.	
Evaluation of proposals and selection of company(ies) to provide Services	29 th January 2016
.	
Provision of Services	4 th June 2016



3. Submissions of Expression of Interest

In order to be considered eligible to participate in the Tender, interested candidate(s) shall respond to this ITEI by submitting the relevant information and documentation as set out below.

Candidate(s) shall submit to EURO 2016 SAS an official letter, on headed notepaper and in English (the "Letter") expressing their interest in participating in the Tender and requesting the ITT, no later than 2^{nd} October 2015. The Letter shall include the following supporting information:

- * Full details of the return postal and/or email address and contact person for all matters in connection with this ITEI;
- * All of the information/documents in English only required in Section 4 below entitled "Required information and documentation"; and
- * The "Statement of Undertaking" in the form provided in Appendix 2 below, duly signed by an authorised representative.
- * The preference for the language of the Tender, i.e. in English or French version. EURO 2016 SAS reserves the right to send the Tender in its English version.

The Letter with all supporting information and documentation must be sent by email or in hardcopy to the following address by no later than 2^{nd} October 2015 18:00 ECT:

Vincent Rossetto
EURO 2016 SAS
112, avenue Kléber
75016 Paris, France
vincent.rossetto@euro2016.fr

A copy shall be sent to <u>purchasing@euro2016.fr</u>.

For general queries, please contact:

ROSSETTO, Vincent Mail: <u>vincent.rossetto@euro2016.fr</u>

Coordinateur des Opérations de Parking Direct tel : +33 (0)9 65 67 31 55

Tel: +33 (0)825 06 2016

Portable: +33 (0)7 85 67 31 55

Incomplete submissions which do not include all of the above information and/or documentation will be immediately rejected by EURO 2016 SAS. Upon receipt of the Letter with all required supporting information and documentation, EURO 2016 SAS shall determine, at its sole discretion, if it requires further information/documentation or clarification from any or all of the candidate(s). In such cases, EURO 2016 SAS reserves the right to contact the relevant candidate accordingly and to request that they provide such additional information/documentation.



4. Required Information and Documentation

Before selection of the candidate(s) that will participate in the Tender and receive the ITT, EURO 2016 SAS shall evaluate the eligibility of any candidate(s) based on the review of the following information and documentation (all documentation must be returned in English):

- * Annual reports or key accounting figures from the last three (3) years;
- * a certificate of less than six months by authorized social public entities on Applicant's status on declarations and payments of labour obligations (as set out in article L243-15 of the Code du Travail »).
- * References of the candidate's comparable performances within the last three years (incl. name and contact details at reference customer);
- * Evidence of sufficient resources and appropriate infrastructure to provide the Services;
- * Provision of an organisational chart with key personnel (need to be English-speaking and adequately trained management personnel).

NOTE: During the Tender, EURO 2016 SAS reserves the right to request additional information/ documentation as deemed necessary including but not limited to any guarantees.

5. Legal Provisions

- This ITEI does not constitute an invitation to make offers or an invitation to participate in the Tender, nor does it constitute the basis of any contract which may be concluded upon conclusion of the Tender.
- 2. Information collected through this Invitation to Express Interest will be used by EURO 2016 SAS solely for its analysis and will not be disclosed to the public.
- 3. EURO 2016 SAS reserves the right to reject any and all submissions of expression of interest, amend or supplement any rules set up herein as well to cancel part of or the entire selection process (and/or the Tender). If part of or the entire selection process is cancelled, it may be restarted at any time and any given interested candidate may or may not be invited to participate in the new selection process, at EURO 2016 SAS 's absolute discretion.
- 4. EURO 2016 SAS has taken all reasonable care to ensure that any information provided by EURO 2016 SAS in relation to this ITEI, the Tender and/or the ITT is accurate in all material respects. However, any such information is provided solely by way of explanation of the services which EURO 2016 SAS intends to use, and neither EURO 2016 SAS nor any of its representatives, agents or employees make any representation or warranty or accept any responsibility for the accuracy or completeness of any such information. Nor shall they be liable for any loss or damage suffered by any applicants in reliance on such information or any subsequent communication made by EURO 2016 SAS.



- 5. The candidate agrees that:
 - 5.1. it (and its officers, employees, agents and advisers) shall keep confidential the terms of this ITEI and any information relating to affairs or business of EURO 2016 SAS which comes into its possession in relation to this ITEI and/or the Tender;
 - 5.2. it shall not disclose confidential information (or any parts of it) to any third party without the prior written consent of EURO 2016 SAS, which may be given or withheld in its absolute discretion (save, where required by law);
 - 5.3. it shall only be entitled to use confidential information for the purpose of the Tender; and
 - 5.4. it shall not discuss the financial terms of the Tender with rival candidates.
- 6. Each candidate is responsible for all costs, expenses and liabilities incurred in the preparation of its Letter, any responses to requests for further information by EURO 2016 SAS and any negotiation with EURO 2016 SAS following receipt by EURO 2016 SAS of its Letter (whether or not an invitation to participate in the ITT is issued). EURO 2016 SAS shall bear no liability whatsoever in this respect.
- 7. Each candidate is strictly prohibited from making any form of public announcement or statement relating directly or indirectly to this ITEI, the Tender, EURO 2016 SAS, and/or any UEFA competition (whether it is invited to participate in the Tender or not) without the prior written consent of EURO 2016 SAS, which may be given or withheld in its absolute discretion.
- 8. The appointment of the company(ies) to provide the Services will be subject to such selected company(ies) and EURO 2016 SAS or any of its subsidiaries entering into a long-form agreement(s) provided by EURO 2016 SAS in due course, which shall contain the full terms and conditions of such appointment.
- 9. EURO 2016 SAS shall not be liable to any interested candidate for any costs or losses arising in connection the submission of information and documentation related to this Invitation to Express Interest.
- 10. Some data are collected and processed throughout the selection process in order to select a provider for the Services. The recipients of these data are the team in charge of the selection process and the data can be transferred to UEFA, its subsidiaries and to public authorities. According to the "loi informatique et libertés" of 6th January 1978, modified in 2004, the candidate can have access and rectify their data, writing to dpo@euro2016.fr. The candidate may, for legitimate reason, object to the processing of its data.



Appendix 1: Parking Management Services

The candidate will provide the Services on one (1), several or all of the stadiums of the ten (10) Host Cities according to the technical specifications below.

K General description of services

In the interest of ensuring a positive UEFA EURO 2016[™] experience for UEFA EURO 2016[™] client groups, EURO 2016 SAS wishes to implement a seamless parking and permitting system around UEFA EURO 2016[™] venues and sites while minimizing the disruption to the citizens who reside in the areas surrounding the venues.

Various areas and roadways in and around UEFA EURO 2016 venues will be, for operational and security reasons, restricted to access by certain client groups and vehicles. The main tool by which the access restrictions are implemented is with a UEFA EURO 2016™ permit program. The Contractor will implement and control this program to allow only permitted vehicles into restricted access areas and/or roadways in and around UEFA EURO 2016™ venues and sites and only permitted, sanitized vehicles within the Secure Perimeter into UEFA EURO 2016™ venue parking lots and driveways by specific client groups.

The Service provider will provide parking and permitting services to UEFA EURO 2016™ dedicated to client groups, including without limitation the following:

- Participating National Associations
- * Technical Delegates & Officials
- * Workforce
- Media (Press and Broadcast)
- * VIP
- Marketing Partners
- Spectators

The Service provider will work closely with EURO 2016 SAS and its external partners to implement UEFA EURO 2016™ parking operating plans and delivery systems. These operating plans will be used to design, plan and operate an efficient parking system to serve the UEFA EURO 2016™ client groups in Host Cities.

The Service supplier's main responsibilities will include, without limitation:

- * Staffing all parking lots, support facilities and Permit Control Points (PCPs) to assist law enforcement with permit interpretation
- * Implementing and managing the Vehicle Access and/or Parking Permits (VAPPs) scheme via the Permit Control Points
- Managing Operational Workforce
- * Providing safe and efficient parking and permitting operations within established budgetary constraints
- K Ensuring parking and permitting operations are integrated with key EURO 2016 SAS Projects.



Appendix 2: Statement of Undertaking

Name of company	/:	 	
Tax number:			
Address:			

Referred to hereinafter as the "Company", hereby expresses interest in participating in the Tender for the Parking management services during the UEFA EURO 2016™ and requests the ITT from EURO 2016 SAS, and undertakes that:

- 1. No information provided nor representations made to EURO 2016 SAS are false, inaccurate or misleading;
- 2. None of the Company's representatives or employees shall make any form of public announcement or statement relating directly or indirectly to EURO 2016 SAS, the Invitation to Express Interest and/or the Tender to any media without the prior written approval of EURO 2016 SAS and that any non-compliance will lead to the penalty of being held responsible for any damages caused;
- 3. It (and its officers, employees, agents and advisers) shall keep confidential the terms of this ITEI and any information relating to affairs or business of EURO 2016 SAS which comes into its possession in relation to this ITEI and/or the Tender, it shall not disclose confidential information (or any parts of it) to any third party without the prior written consent of EURO 2016 SAS, which may be given or withheld in its absolute discretion (save, where required by law) and it shall only be entitled to use confidential information for the purpose of the Tender;
- 4. All intellectual property and commercial rights in relation to UEFA, UEFA EURO 2016™, Invitation to Express Interest and/or the Tender belong exclusively to UEFA and/or EURO 2016 SAS;
- 5. it is capable of and shall comply with all legal provisions contained in the ITEI or otherwise agreed in writing with EURO 2016 SAS;
- 6. EURO 2016 SAS shall not be held responsible for any costs, expenses and/or liabilities incurred in by the Company in the preparation and submission of the information and/or documentation in response to the Invitation to Express Interest and/or any responses to requests for further information by UEFA;
- 7. Any association with UEFA, EURO 2016 SAS or the UEFA EURO 2016™ in any manner whatsoever without EURO 2016 SAS' prior written approval is strictly prohibited;
- 8. UEFA EURO 2016 SAS shall not be required to invite the Company to participate in the Tender and reserves the right to organise any services related to the Tender itself or to re-open part of or the entire tendering process at a later stage;



9. This statement of undertaking and any related documentation shall be governed by and construed in accordance with the substantive laws of France. The place of jurisdiction shall be Paris, France;

By submitting this Statement of Undertaking (where capitalised terms shall have the meaning as defined in the Invitation to Express Interest, unless otherwise defined herein), I/we confirm that I/we have read and understood the foregoing terms and conditions issued by EURO 2016 SAS regarding the process for selection of a candidate(s) to provide the Parking management services during the UEFA EURO 2016™, and agree that the Company that I/we duly represent is/are bound by such terms and conditions.

Signature(s):	
Name and Title:	
Date and Place:	
Official Stamp:	





UEFA ROUTE DE GENÈVE 46 CH-1260 NYON 2 SWITZERLAND T: +41 848 00 27 27 F: +41 848 01 27 27 EURO 2016 SAS 112, AVENUE KLÉBER CS 81671 75773 PARIS CEDEX 16 FRANCE T: +33 (0)825 06 2016 EURO2016.FR