Bid Regulations

UEFA EURO 2020
Preamble

UEFA plans to organise the 2018–20 UEFA European Football Championship, the final tournament of which will be hosted by thirteen (13) UEFA member associations. These regulations set out the procedure by which the host associations will be selected for the final tournament of the 2018–20 UEFA European Football Championship.

I Definitions

Article 1

1.01 In these Bid Regulations (as defined below) the following terms have the following meanings:

Bid Agreements the standard documents provided by UEFA to the Bidders as part of the Bid Requirements, which include:
  a) the Staging Agreement;
  b) the Stadium Agreement;
  c) the Host City Agreement.

Bid Dossier the documents, following strictly the Bid Dossier Template, completed by the Bidders and returned to UEFA as part of the Bidding Procedure, which include all responses to the information requested in the Tournament Requirements, the Guarantees, and the Bid Agreements, each duly completed and signed.

Bid Dossier Development Phase the period commencing with the announcement of the Bidders through the distribution of Bid Agreements and ending on the date of submission of the Bid Dossiers by the Bidders to UEFA.

Bid Dossier Template the document provided by UEFA to the Bidders as part of the Bid Requirements, which sets out the guidelines on how the Bid Dossier should be formatted to be accepted. It will state, in particular, how many pages should be provided for each sector and question, what templates should be filled out, the purpose and content of the guarantees, and the agreements which need to be signed.

Bid Regulations these regulations including their annex, which govern the Bidding Procedure and appointment of the Host Associations.
<table>
<thead>
<tr>
<th><strong>Bid Requirements</strong></th>
<th>the documents sent by UEFA to the member associations during the Bidding Procedure, which include:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>a) the Tournament Requirements;</td>
</tr>
<tr>
<td></td>
<td>b) the Bid Dossier Template, with the list of Guarantees; and</td>
</tr>
<tr>
<td></td>
<td>c) the Bid Agreements.</td>
</tr>
<tr>
<td><strong>Bidder</strong></td>
<td>each member association bidding to host matches of UEFA EURO 2020. Each member association is</td>
</tr>
<tr>
<td></td>
<td>considered a Bidder upon confirmation by UEFA of its eligibility to bid, until the involvement</td>
</tr>
<tr>
<td></td>
<td>in the Bidding Procedure terminates in accordance with Article 3.08.</td>
</tr>
<tr>
<td><strong>Bidding Procedure</strong></td>
<td>the entire procedure conducted by UEFA to appoint the Host Associations as outlined in these</td>
</tr>
<tr>
<td></td>
<td>Bid Regulations. It is divided into an Initiating Phase, a Bid Dossier Development Phase and</td>
</tr>
<tr>
<td></td>
<td>an Evaluation Phase.</td>
</tr>
<tr>
<td><strong>Evaluation Phase</strong></td>
<td>the period commencing on the date of submission of the Bid Dossiers by the Bidders to UEFA and</td>
</tr>
<tr>
<td></td>
<td>ending with the appointment of the Host Associations by UEFA’s Executive Committee.</td>
</tr>
<tr>
<td><strong>Guarantees</strong></td>
<td>written guarantees required by UEFA from the Bidders or third parties in connection with the</td>
</tr>
<tr>
<td></td>
<td>Tournament Requirements which UEFA determines necessary for the successful staging and</td>
</tr>
<tr>
<td></td>
<td>organisation of UEFA EURO 2020.</td>
</tr>
<tr>
<td><strong>Host Associations</strong></td>
<td>the member associations appointed by UEFA in accordance with these Bid Regulations to host</td>
</tr>
<tr>
<td></td>
<td>matches of UEFA EURO 2020.</td>
</tr>
<tr>
<td><strong>Host City Agreement</strong></td>
<td>separate agreement with the authorities of the city in the form of the standard host city</td>
</tr>
<tr>
<td></td>
<td>agreement provided to the Bidders by UEFA.</td>
</tr>
<tr>
<td><strong>Initiating Phase</strong></td>
<td>the period commencing with the sending of the official invitation to bid to each member</td>
</tr>
<tr>
<td></td>
<td>association and ending with the announcement of the Bidders by UEFA.</td>
</tr>
<tr>
<td><strong>Site Visit</strong></td>
<td>visit conducted by management personnel from the UEFA administration to the territory of</td>
</tr>
<tr>
<td></td>
<td>various Bidders to meet any bodies relevant to their bid to host matches of UEFA EURO 2020, if</td>
</tr>
<tr>
<td></td>
<td>UEFA considers it appropriate for the assessment of the Bid Dossier of such Bidder.</td>
</tr>
<tr>
<td><strong>Stadium Agreement</strong></td>
<td>separate agreement with the owner(s) and/or operator(s) of the stadium in the form of the</td>
</tr>
<tr>
<td></td>
<td>standard stadium agreement provided to the Bidders by UEFA.</td>
</tr>
</tbody>
</table>
Staging Agreement  the agreement between UEFA and each of the Host Associations in connection with the staging and organisation of UEFA EURO 2020, (i) which is provided to the Bidders by UEFA during the Bidding Procedure and (ii) which governs the relationship between UEFA and each of the Host Associations with respect to UEFA EURO 2020.

Tournament Requirements  the document provided by UEFA to the Bidders as part of the Bid Requirements, which sets out the requirements for hosting matches of UEFA EURO 2020, including organisational, commercial, infrastructure, facilities, and financial requirements.

UEFA EURO 2020  the final tournament of the 2018–20 UEFA European Football Championship, including all official events and activities related thereto.

1.02  Headings used in these Bid Regulations are for convenience only and do not affect the interpretation of these provisions.
II Bidding Procedure

Article 2

Overview

2.01 The Bidding Procedure will be conducted in one single round consisting of:

a) an Initiating Phase, during which each of the member associations submits an application for eligibility as a Bidder;

b) a Bid Dossier Development Phase, during which the Bidders develop their Bid Dossier based on the Bid Requirements; and

c) an Evaluation Phase, during which the Bid Dossiers submitted by Bidders are evaluated. Bidders may be required by UEFA to elaborate upon and substantiate their bids as described in their Bid Dossiers, and provide more specific guarantees from time to time throughout the Evaluation Phase.

Eligibility of Bidders

2.02 Only UEFA member associations (as specified in the UEFA Statutes) that are not suspended may bid to host matches of UEFA EURO 2020.

Initiating Phase

2.03 UEFA will send out a circular letter inviting each of its member associations to submit a bid to host matches of UEFA EURO 2020.

2.04 UEFA will distribute the Tournament Requirements, and the Bid Dossier Template to the UEFA member associations on 26 April 2013. The Bid Agreements will be distributed following the confirmation of the Bidders.

2.05 Any member association that is interested in hosting matches of UEFA EURO 2020 and fulfils the requirements provided in Article 2.02 must confirm its
interest by duly completing, signing and returning the confirmation of interest form referred to in the circular letter mentioned in Article 2.03 to UEFA by no later than midnight (CET) on 12 September 2013. Any member association submitting its confirmation of interest in any form other than required by UEFA in its circular letter or after the deadline imposed by UEFA will not be considered eligible for the Bidding Procedure.

2.06 Upon receipt of all application forms, UEFA will review the list of applicants and decide which member associations are eligible to bid to host matches of UEFA EURO 2020.

2.07 UEFA will communicate its decision and announce the Bidders to the member associations on 20 September 2013 without any obligation to provide any reasons for the decision.

Bid Dossier Development Phase

2.08 The Bid Agreements will be distributed to the Bidders once they have been announced (on 20 September 2013).

2.09 UEFA will organise an opening workshop at its headquarters in Nyon, which Bidders must attend, on 17/18 October 2013 in order to discuss the contents of the Bid Requirements, explain any information required within the Bid Requirements or the format of the Bid Dossier Template, and clarify any doubts, queries or concerns regarding the Bidding Procedure.

2.10 UEFA may organise further meetings or technical working sessions with all or only certain Bidders at its headquarters in Nyon or in the national territory/ies of (a) relevant Bidder(s) as deemed necessary by UEFA during the Bid Dossier Development Phase.

2.11 Any reply from UEFA to requests for further information from the Bidders will be provided to the relevant Bidder in such manner as is deemed appropriate by UEFA.

2.12 Bidders must submit their Bid Dossiers to UEFA by no later than midnight (CET) on 25 April 2014. Any Bidder submitting its Bid Dossier after such deadline will not be considered eligible to progress to the Evaluation Phase. Bidders may not submit any additional documents and/or information, or make any amendment to their Bid Dossiers after this deadline, unless specifically requested to do so by UEFA.

Evaluation Phase

2.13 The UEFA administration may at its own discretion conduct Site Visits to the national territories of certain Bidders only as from May 2014. UEFA will provide detailed information to each of the Bidders regarding the requirements and format of these Site Visits in due course. UEFA may organise further meetings or technical working sessions with Bidders as it deems necessary during the Evaluation Phase.
2.14 The UEFA administration and the experts it appoints will examine the Bid Dossiers and prepare a written evaluation report concerning each Bidder in September 2014.

2.15 At its meeting in September 2014, UEFA’s Executive Committee will select the thirteen (13) Host Associations based on an overall analysis of the Bid Dossiers presented to it by the UEFA administration. Voting will take place in accordance with the detailed voting mechanism set out in Annex I. Thereafter, UEFA will countersign the Bid Agreements of the relevant Bidders and officially appoint such Bidders as the Host Associations.

**Timeline**

<table>
<thead>
<tr>
<th>Timeline</th>
<th>Activity</th>
<th>Relevant Article</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Initiating Phase</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>26 April 2013</td>
<td>Official invitation to bid sent out</td>
<td>2.03</td>
</tr>
<tr>
<td>26 April 2013</td>
<td>Distribution of the Tournament Requirements and the Bid Dossier Template</td>
<td>2.04</td>
</tr>
<tr>
<td>12 September 2013</td>
<td>Member associations to confirm their interest</td>
<td>2.05</td>
</tr>
<tr>
<td>20 September 2013</td>
<td>Announcement of the Bidders by the UEFA Executive Committee</td>
<td>2.07</td>
</tr>
<tr>
<td><strong>Bid Dossier Development Phase</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>20 September 2013</td>
<td>Distribution of the Bid Agreements to the Bidders</td>
<td>2.08</td>
</tr>
<tr>
<td>17/18 October 2013</td>
<td>Opening workshop for Bidders</td>
<td>2.09</td>
</tr>
<tr>
<td>25 April 2014</td>
<td>Submission of Bid Dossiers</td>
<td>2.12</td>
</tr>
<tr>
<td><strong>Evaluation Phase</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>May-August 2014</td>
<td>Potential Site Visits by UEFA</td>
<td>2.13</td>
</tr>
<tr>
<td>September 2014</td>
<td>Appointment of Host Associations for UEFA EURO 2020 by UEFA’s Executive Committee Countersignature of the Bid Agreements</td>
<td>2.15</td>
</tr>
</tbody>
</table>

2.16 The timeline detailed above is subject to change by UEFA at any time. Bidders must comply fully with the various deadlines imposed by UEFA throughout the Bidding Procedure (unless otherwise approved by UEFA on a case-by-case basis).
III General Provisions

Article 3

Good faith

3.01 Each party involved in the Bidding Procedure (including representatives of UEFA and the Bidders) upholds the general principles listed in Chapter IV and ensures that each of its employees, representatives, agents, partners, contractors (including experts) and associates upholds such general principles.

3.02 Bidders ensure that all information provided and representations made to UEFA during the course of the Bidding Procedure (including all information and representations contained in the Bid Dossiers) are true, accurate and not misleading. No Bidder may withhold from UEFA any material information relating to its Bid Dossier and/or its bid to host matches of UEFA EURO 2020 of which it is aware at any time during the course of the Bidding Procedure. UEFA relies fully on any information, representations, warranties, assurances and other promises included in a Bid Dossier as binding upon the relevant Bidder.

Liability

3.03 Bidders are, and remain at all times, fully responsible for all of their costs, charges and expenses of whatever nature in connection with the Bidding Procedure. The Bidders acknowledge and agree that UEFA will not cover or repay any such costs, charges and/or expenses under any circumstances (whether or not UEFA appoints the Bidder as a Host Association).

Intellectual property

3.04 All intellectual property rights for all purposes throughout the world relating to UEFA, UEFA EURO 2020, the Bidding Procedure, the Bid Regulations, the Bid Requirements and the Bid Dossier, including any request for clarification (together with any concept developed during the Bidding Procedure), belong solely and exclusively to UEFA. All concepts developed by the Bidders in response to the Bid Requirements become the property of UEFA.

Communication

3.05 The entire Bidding Procedure is conducted in English. UEFA provides the Bid Requirements and all other communications and documents related to the Bidding Procedure in English. Bidders submit the Bid Dossiers and all other communications and documents related to the Bidding Procedure to UEFA in English. If UEFA and/or the Bidders prepare translations of any such communications and documents into another language, the English version prevails.
3.06 UEFA may ask for any additional information, guarantees and/or documents it deems necessary to complete its assessment of a Bid Dossier at any time, and any such information, guarantee or documents may be used at any point in the Bidding Procedure in evaluating the relevant Bidder’s bid to host matches of UEFA EURO 2020.

3.07 UEFA may make certain documents publicly available (which may include posting them on its website) following their finalisation or their date of distribution to the member associations or Bidders (as applicable), such as:
   a) the Tournament Requirements;
   b) the Bid Dossier Template; and
   c) the final evaluation report prepared and presented to UEFA’s Executive Committee in accordance with Article 2.15.

**Termination**

3.08 The involvement of any Bidder in the Bidding Procedure automatically terminates upon:
   a) exclusion, dissolution and/or suspension of such Bidder in accordance with the relevant provisions of the **UEFA Statutes**;
   b) the voluntary withdrawal of such Bidder from the Bidding Procedure;
   c) the failure of such Bidder to comply with any deadline specified in Articles 2.05 or 2.12; or
   d) appointment by UEFA of the Host Associations.

**Disciplinary measures**

3.09 The UEFA disciplinary bodies may impose disciplinary measures on Bidders (including disqualification from the Bidding Procedure) for any breach of the provisions of these Bid Regulations.

**Third parties**

3.10 UEFA reserves the right to appoint independent consultants and/or to collect such other information as it deems necessary to analyse and supplement each of the Bid Dossiers (including public opinion polls) at any time during the Bidding Procedure. The opinion of such consultants and/or such other information may be used by UEFA at any point in the Bidding Procedure to evaluate any bid to host matches of UEFA EURO 2020.

**Amendments**

3.11 UEFA reserves the right to make amendments to any aspect of these Bid Regulations and/or the Bidding Procedure for any reason whatsoever, including any procedural element of the Bidding Procedure or any of the requirements set out in the Bid Requirements.
Decisions

3.12 Any decisions made in accordance with these Bid Regulations are final and binding.

IV General Principles

Article 4

Treatment of Bidders

4.01 UEFA ensures that Bidders are treated in a fair, transparent and consistent manner throughout the Bidding Procedure.

4.02 Bidders ensure that they treat other Bidders fairly and with respect throughout the Bidding Procedure. In particular, no Bidder may:
   a) make any comparison between its bid to host matches of UEFA EURO 2020 and the bid of any other Bidder;
   b) make any written or oral comment which shows another Bidder or its bid in a prejudicial light; or
   c) enter into any arrangement relating to the Bidding Procedure with any Bidder which would be prejudicial to the interests of any other Bidder.

Ethics

4.03 UEFA and each Bidder ensure that they conduct themselves in a dignified and ethical manner throughout the Bidding Procedure.

4.04 Each Bidder ensures that it does not act in a manner that could bring UEFA, UEFA EURO 2020, any other Bidder (or any employee, officer or representative of any of the foregoing), the Bidding Procedure or European football into disrepute.

4.05 Each Bidder complies with the spirit of these general principles and not only the strict provisions hereof.

Financial moderation

4.06 Each Bidder approaches the Bidding Procedure with a sense of financial moderation and avoids the incurrence of any undue expense in all aspects of its involvement therein.

Gifts

4.07 UEFA member associations are prohibited from offering, making or conferring any gift or benefit (whether direct or indirect) to or upon UEFA or any of its employees, representatives, contractors (including experts), agents or partners during or in connection with the Bidding Procedure other than gifts which such persons are permitted to accept in accordance with Article 4.09.
4.08 UEFA and its employees, representatives, contractors (including experts), agents or partners are prohibited from soliciting any gift or benefit (whether direct or indirect) from or on behalf of any UEFA member association in connection with the Bidding Procedure.

4.09 UEFA and its employees, representatives, contractors (including experts), agents or partners are prohibited from receiving any gift or benefit (whether direct or indirect) from or on behalf of any UEFA member association in connection with the Bidding Procedure, with the exception that UEFA’s employees, representatives and agents may accept non-cash gifts having only a token value (not exceeding CHF 300) as a mark of respect and friendship. Upon any request from UEFA, a UEFA member association must declare and substantiate the value of any gift made or offered during or in connection with the Bidding Procedure.

4.10 Any employee, representative or third party acting on behalf of UEFA who is offered any gift or benefit that is not permitted under Article 4.09 by or on behalf of any UEFA member association at any point in the Bidding Procedure must report the offer to the UEFA administration in order for details thereof to be included in the written evaluation reports in accordance with Article 2.14.

Promotions

4.11 UEFA member associations are entitled to promote their involvement in the Bidding Procedure as well as key aspects of their Bid Dossiers provided that, prior to the submission of its Bid Dossier, no UEFA member association:

a) promotes such involvement in any way outside of its country including in any publication or broadcast which is generally available outside of its country;

b) targets any promotion at persons who are not normally resident in its country, including at any international event held in its country or in or at any area aimed to be international by nature such as airport(s); or

c) adopts or uses any mark, drawing, symbol, emblem, designation or name which incorporates, or is confusingly similar to, or is a simulation or colourable imitation of, the name “UEFA EURO 2020” or any UEFA mark, nor develops or uses any logo for the purpose of promoting its bid.

4.12 UEFA member associations may use the designation “candidate for” or “bidding for” alongside “UEFA EURO 2020” (or any other term chosen by UEFA (and notified to the Bidders) to designate UEFA EURO 2020) in promoting their involvement in the Bidding Procedure, provided that in any such use “UEFA EURO 2020” or any other such term is not given greater prominence than the relevant designation. Each UEFA member association ensures that the use of such designation conforms to any guidelines that UEFA may issue from time to time.
4.13 Each UEFA member association ceases to promote its involvement in the Bidding Procedure from the date on which its involvement in the Bidding Procedure terminates, which, in the case of the Bidders appointed as the Host Associations, is the date of such appointment. After such date, all Bidders (including all Host Associations) must cease to use, and must procure that all third parties cease to use, any and all of the promotional material created and/or developed in connection with their involvement in the Bidding Procedure (including any permitted designation).

**Sponsorship**

4.14 Each UEFA member association may enter into sponsorship arrangements or otherwise grant rights of association with its involvement in the Bidding Procedure to third parties only with UEFA’s prior written consent.

4.15 Any sponsorship arrangement or rights of association entered into or granted by a UEFA member association to a third party must be limited to the UEFA member association’s involvement in the Bidding Procedure. Any such third party is prohibited from making any other association with, or implying any association with, UEFA, any UEFA competition (including UEFA EURO 2020) and/or any UEFA mark. UEFA member associations take all measures necessary to ensure that such third parties comply with such prohibition.

4.16 UEFA member associations ensure that all sponsorship arrangements and all rights of association which they have entered into or granted, and all other commercial partnerships, agreements or arrangements in relation to the Bidding Procedure, terminate automatically on the date on which their involvement in the Bidding Procedure terminates for any of the reasons listed in Article 3.08, including the appointment of Bidders as Host Associations. UEFA member associations take all measures necessary to ensure compliance with such termination.

**Digital platforms**

4.17 Bidders may create, develop, exploit and/or host a digital platform or a section of such a platform relating to their involvement in the Bidding Procedure for information purposes only.

4.18 Each Bidder ensures that the creation, development, exploitation and use of such a platform (or section of such a platform) conforms to any guidelines that UEFA may issue from time to time.

4.19 UEFA has the right to require any Bidder to modify its digital platform (or section of such a platform) relating to its involvement in the Bidding Procedure.

**Visits**

4.20 No Bidder is entitled to invite any representative of UEFA to its national territory/ies in an official capacity in connection with the Bidding Procedure.
other than for any Site Visit or any other official working session or meeting organised by UEFA in accordance with Articles 2.09, 2.10 or 2.13.

4.21 If a representative of UEFA (including a member of UEFA’s Executive Committee) visits the national territory of any Bidder for any reason unrelated to the Bidding Procedure at any time during the Bidding Procedure, then such Bidder may not attempt to promote its involvement in the Bidding Procedure during such visit or derive any other benefit in relation to the Bidding Procedure from such visit. A Bidder may not cover any of the travel and accommodation costs or expenses related to any such visit.

4.22 Subject to Article 4.11, Bidders may organise visits for representatives of the media in order to promote their involvement in the Bidding Procedure, if such representatives bear their own costs and expenses in relation thereto.

**Commitments**

4.23 Each Bidder ensures that it can fulfil any commitment or undertaking included in any aspect of its Bid Dossier in accordance with these Bid Regulations. If any such commitment or undertaking is, in the judgment of the UEFA administration, unlawful, misleading or disproportionate, then this may be specified in the written evaluation reports presented to UEFA’s Executive Committee with respect to the relevant Bidder, and the UEFA administration may request further explanations and guarantees in relation thereto from the relevant Bidder.

**Income and accounts**

4.24 Bidders are required to provide UEFA, upon request, with a summary of the identity of third parties from which they receive financial support in connection with their involvement in the Bidding Procedure, and the value of such contributions. UEFA acknowledges and agrees that this information is confidential unless made public by the relevant Bidder.

4.25 Bidders are required to maintain complete and accurate accounts of all costs that they incur with respect to the Bidding Procedure and must share such accounts with UEFA upon request.

**Confidentiality**

4.26 Bidders must treat all aspects of the Bidding Procedure as confidential, and acknowledge and agree that UEFA may make any information disclosed to it in connection with the Bidding Procedure publicly available in accordance with these Bid Regulations (including Article 3.07).
V Closing Provisions

Article 5

5.01 The UEFA administration is entrusted with the operational management of the competition and is therefore entitled to take the decisions and adopt the detailed provisions necessary for implementing these regulations.

5.02 All annexes form an integral part of these regulations.

5.03 If there is any discrepancy in the interpretation of the English, French or German versions of these regulations, the English version prevails.

These regulations were adopted by the UEFA Executive Committee at its meeting on 28 March 2013 and come into force on 1 April 2013.

For the UEFA Executive Committee:

Michel Platini       Gianni Infantino
President           General Secretary

Sofia, 28 March 2013
ANNEX – EXECUTIVE COMMITTEE VOTING PROCEDURE

1. Voting phases

1.1. The selection process will comprise four successive phases, after the UEFA Executive Committee has ratified the distribution of the bids into between six and eight geographical zones, with each zone having at least two bids.

1.2. The first phase will determine the association/city that will host the final and semi-finals; the second phase will determine the four associations/cities that will each host one quarter-final and three group matches; the third phase will determine one association/city (to host one round of 16 match and three group matches) in each geographical zone that has not yet been selected in the first two phases; and the fourth phase will determine the remaining associations/cities that will each host one round of 16 match and three group matches.

1.3. Only candidate associations/cities that the UEFA administration judges to have fulfilled the Bid Requirements may participate in the various selection phases.

1.4. If a candidate association/city is not selected in the first selection phase, it may take part in the subsequent phases, unless its bid concerned only the first selection phase. If a candidate association/city is not selected in the second selection phase, it may take part in the third selection phase under the conditions laid down in point 1.2 above. Finally, if a candidate association/city is not selected in the third selection phase, it may take part in the fourth phase.

1.5. A maximum of two associations/cities offering a stadium in the smallest category defined in the Bid Requirements may be selected in the third and fourth selection phases.

2. Provisions applicable to all four selection phases

2.1. The voting procedure for each of the four selection phases is governed by the following provisions and, if necessary, the relevant provisions of the UEFA Statutes.

2.2. Voting is by secret ballot.

2.3. Proxy voting is not allowed.

2.4. In each selection phase, Executive Committee members may not participate in the deliberations or the voting procedure if they are associated with a candidate association/city participating in the selection phase concerned or if a conflict of interest exists. Executive Committee members who are prevented from participating in the first, second or fourth selection phase for one of the above reasons are excluded from the whole of the selection phase concerned. Those prevented from participating in the third phase are only excluded from the vote on the geographical zone concerned.
2.5. The UEFA President or, in his absence, the highest-ranked UEFA vice-president will chair the Executive Committee meeting at which these votes are to be held. If the UEFA President and vice-presidents are all absent for any reason, the meeting will be chaired by the longest-serving UEFA Executive Committee member. The meeting chairman will decide whether or not an Executive Committee member is concerned by point 2.4 above.

2.6. In order for a valid decision to be taken during such a voting procedure, the quorum may be less than nine Executive Committee members following the application of point 2.4 above or if an Executive Committee member is absent for a very serious and justified reason.

2.7. Executive Committee members are not obliged to use their vote in a round of voting (i.e. abstentions are allowed).

2.8. Abstentions and spoilt ballot papers do not count.

2.9. In each selection phase, a ballot paper is only valid if the number of candidates voted for corresponds exactly with the number of candidate associations/cities to be selected, i.e. one association/city in the first phase, four associations/cities in the second phase, one association in each geographical zone voted on in turn in the third phase, and the remaining number of associations/cities (i.e. eight minus the number of associations/cities selected in the third selection phase) in the fourth selection phase.

2.10. The results of the different selection phases will be published by UEFA. The results will indicate the number of rounds of voting and, for each round, the number of votes/points won by each candidate association/city, the number of abstentions and the number of spoilt ballot papers.

3. **Provisions applicable to the first selection phase**

3.1. The candidate association/city that obtains an absolute majority (i.e. more than half) of the valid votes cast will be selected. Each Executive Committee member entitled to vote will be allowed to cast one vote for the association/city of their choice.

3.2. If no association/city obtains an absolute majority in the first round of voting, a second round of voting will be held between the two candidate associations/cities that obtained the highest number of valid votes cast in the first round of voting. The candidate association/city that obtains the absolute majority of valid votes cast in this second round of voting will be selected.

3.3. If the first round of voting is tied between candidate associations/cities and it is impossible to put only two candidate associations/cities through to the second round of voting, an additional round of voting will be held between the candidate associations/cities that obtained the same number of valid votes cast.
3.4. If the purpose of the additional round of voting is to decide between the associations/cities that obtained the highest number of votes in the first round of voting, the candidate association/city that obtains an absolute majority (i.e. more than half) of valid votes cast in the additional round will be selected. If no association/city obtains an absolute majority in the additional round of voting, the two candidate associations/cities with the highest number of valid votes cast in the additional round of voting will go through to the second round of voting. If the additional round of voting is tied, the meeting chairman will have any casting votes necessary to ensure that two associations/cities go through to the second round of voting.

3.5. If the purpose of the additional round of voting is to choose one candidate association/city to go through to the second round of voting, the association/city that obtains the highest number of valid votes cast in the additional round of voting will go through. If the additional round of voting is tied, the meeting chairman will have a casting vote to decide which association/city goes through to the second round of voting.

3.6. If there is a tie after the second round of voting, the meeting chairman will have a casting vote to decide which candidate association/city is selected.

4. **Provisions applicable to the second selection phase**

4.1. Each Executive Committee member entitled to participate in this selection phase will classify four candidate associations/cities in decreasing order of preference by awarding four points to their first-choice candidate association/city, three points to their second-choice candidate, two points to their third-choice candidate and one point to their fourth- and final-choice candidate. Votes will only be valid if between one and four points have been awarded to four candidate associations/cities, and if each of them has been awarded a different number of points.

4.2. The four candidate associations/cities that obtain a relative majority (i.e. the highest number) of valid points awarded will be selected.

4.3. If the vote is tied, a second round of voting will be held between the candidate associations/cities with the same number of valid points awarded, and the remaining number of associations/cities (four minus the number of associations/cities selected in the first round of voting) that obtain a relative majority (i.e. the highest number) of points will be selected. If there is still a tie after this second round of voting, the meeting chairman will be entitled to award additional points in order to decide which candidate associations/cities are among the four associations/cities selected.

5. **Provisions applicable to the third selection phase**

5.1. For each geographical zone voted on in turn, the candidate association/city that obtains a relative majority (i.e. the highest number) of valid votes cast will be selected. Each Executive Committee member entitled to vote will be able
to cast one vote for the association/city of their choice. The order in which the zones will be voted on will be determined by a draw.

5.2. If the first round of voting is tied, a second round of voting will be held between the candidate associations/cities with the same number of valid votes cast, and the candidate association/city that obtains a relative majority (i.e. the highest number) of valid votes cast will be selected. If there is still a tie after this second round of voting, the meeting chairman will have a casting vote to decide which candidate association/city is selected.

6. **Provisions applicable to the fourth selection phase**

6.1. Each Executive Committee member entitled to participate in this selection phase will classify the candidate associations/cities in order of preference, firstly by awarding the maximum number of points (corresponding to the remaining number of associations/cities) to their first-choice candidate association/city, then a decreasing number of points until their last-choice candidate is awarded one point. Votes will only be valid if all the points between one and the maximum number have been awarded to the remaining candidate associations/cities, and if each of them has been awarded a different number of points.

6.2. The remaining number of associations/cities (i.e. eight minus the number of associations/cities selected in the third selection phase) that obtain a relative majority (i.e. the highest number) of valid points awarded will be selected.

6.3. If the vote is tied, a second round of voting will be held between the candidate associations/cities with the same number of valid points awarded, and the associations/cities that obtain a relative majority (i.e. the highest number) of valid points awarded will be selected. If there is still a tie after this second round of voting, the meeting chairman will be entitled to award additional points in order to decide which candidate associations/cities are selected.

6.4. If there is a tie between a number of associations/cities offering a stadium in the smallest category defined in the bid criteria laid down by UEFA (if this number is higher than the number of associations/cities still eligible in this category), an intermediate round of voting will be held between the associations/cities in question, and those that obtain a relative majority (i.e. the highest number) of valid points awarded will be selected. If there is still a tie after this intermediate round of voting, the meeting chairman will be entitled to award additional points in order to decide which candidate associations/cities are selected.