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Confidentiality notice

This document contains confidential information which is the property of UEFA. That information may not be used, disclosed or reproduced without UEFA's prior written authorisation, and people authorised to do so may use that information only for purposes consistent with that authorisation. Whenever any section of this document is reproduced, this notice must be included.
1. Introduction and general information

UEFA is the governing body of European football; an umbrella organisation of national football associations, with which and for which UEFA promotes, governs and safeguards the sport of football in Europe in a spirit of unity, solidarity, peace, understanding and fair play, without discrimination of any kind.

This request for quotation (RFQ) is an invitation from the UEFA Women’s Football Unit to submit quotations for UEFA PlayMakers, inspired by Disney, a programme designed to inspire five to eight-year-old girls who have never played football before to experience the game for the first time. The programme aims to:

- introduce girls to football by providing an environment designed for them that focuses on fun, friends and football;
- implement a new, customised coaching/delivery approach that uses imagination (inspired by Disney stories and characters) as a tool for coaching and learning football skills;
- improve girls’ physical literacy and encourage a life-long affiliation with football.

1.1 Purpose of this RFQ

The purpose of this RFQ is to solicit quotations from suppliers with expertise in coach education with a view to actively assist & direct the creation of coaching content for the programme, alongside UEFA & their partners and further develop the coaching content throughout the course of the programme in relation to participant feedback and programme evaluation. In addition, the supplier shall deliver initial training to UEFA Coach Educators that will enable them to train coaches in their home country. This process will result in the selection of one or several suppliers, who will be invited to enter a contracting phase with a specific and detailed scope.

1.2 General information

The UEFA Women’s Football Unit is committed to:

The development of girls’ and women’s football in all 55 of its affiliated member associations. UEFA aspires to develop a football environment in which every woman and girl can find a safe and enjoyable place to play.

The UEFA Women’s football unit recently launched its Women’s Football Strategy 2019-24: Time for Action, a key objective of which is to double the number of registered female players by 2024.

This first-ever pan-European football programme specifically targeting girls aged five to eight will help national associations to engage young girls with football for the first time and develop a pathway for girls to continue playing regularly, thereby helping to increase overall participation.
2. RFQ process

The RFQ process comprises the following steps:

2.1 Intention to submit a quotation

Following receipt of this request for quotation, each bidder must indicate their intent to bid via the UEFA Procurement Portal

https://uefa.bonfirehub.com/opportunities/private/3847381ee52bc76d091c9b0d710c91aa

**Note:** You will be invited to create a user account and log in to proceed with the RFQ process. Or

Email at womensfootballdevelopment@uefa.ch at the latest on **15.05.2020**.

This indication of intent will serve as confirmation of the bidder’s intention to submit a quotation and designate a representative.

Should a bidder subsequently decide not to submit a quotation, their access to this RFQ process on the UEFA Procurement Portal will be revoked.

2.2 Submission of responses

Each bidder should provide UEFA with a formal quotation that complies with the requirements laid down in section 6 of this document.

Bidders must submit a signed, electronic copy of their quotation in **English** (PDF document) through the UEFA Procurement Portal.

Attachments and supplements may be provided in other formats such as Microsoft Excel, Microsoft Word or Microsoft PowerPoint. However, bidders may include these documents in the annexes only.

Quotations must be received by UEFA no later than:

**25.05.2020, 18:00 CET**

Any quotation received after this deadline or submitted by any other method or in any other form, or which does not contain all the information required by this RFQ, will not be considered. This includes quotations that are not duly signed.

Quotations must be valid for a minimum period of **60 calendar days** after the closing date.

Please note that the cost of preparing a quotation and negotiating an agreement, including any related costs, is not reimbursable, nor can it be included as a direct cost of the assignment.
2.3 Questions during the selection process

Any questions of a contractual, technical or commercial nature relating to this RFQ or the submission of quotations must be submitted through the Q&A section of the UEFA Procurement Portal.

Questions must be received at the latest on **18.05.2020**. After this date, bidders must not initiate any further contact with UEFA with regard to this RFQ.

Please note that questions and answers may be shared with all bidders. Should the project management team receive questions or comments before the deadline that it considers to be of interest to all parties, a written response must be sent to all bidders without revealing the identity of the original enquirer.

The contact person for this process will be the UEFA Women’s Football Assistant, Alyssa Lagonia (Alyssa.lagonia@uefa.ch).

On no account are bidders to contact or communicate with any other UEFA personnel prior to the awarding of any agreement that may result from this RFQ in relation to any matter concerning this RFQ, with the exception of communications initiated by UEFA.

UEFA reserves the right to modify and/or amend this RFQ and associated documents at any time prior to the closing date, by written amendment of which all bidders will be notified.

2.4 Evaluation of bidders

Formal quotations submitted by the deadline and in line with all of UEFA’s requirements will be, at UEFA’s sole discretion, reviewed by the UEFA administration.

Bidders may be contacted by UEFA to provide complementary information regarding their quotations and to discuss these in more detail. They may also be given the opportunity to review and resubmit their quotation.

3. Timeline

This timeline is merely indicative and may change at UEFA’s sole discretion.

<table>
<thead>
<tr>
<th>Envisaged date</th>
<th>Stage of evaluation process</th>
</tr>
</thead>
<tbody>
<tr>
<td>21.04.2020</td>
<td>RFQ published on UEFA Procurement Portal</td>
</tr>
<tr>
<td>15.05.2020</td>
<td>Deadline for indicating intent to bid</td>
</tr>
<tr>
<td>18.05.2020</td>
<td>Deadline for submitting questions</td>
</tr>
<tr>
<td>25.05.2020</td>
<td>Deadline for submitting quotations</td>
</tr>
<tr>
<td>27.05.2020</td>
<td>Quotations reviewed by UEFA administration</td>
</tr>
<tr>
<td>29.05.2020</td>
<td>Revised offers received, including final fixed pricing</td>
</tr>
<tr>
<td>05.06.2020</td>
<td>Evaluation period ends</td>
</tr>
<tr>
<td></td>
<td>Notification of selected supplier(s)</td>
</tr>
</tbody>
</table>
4. Standard and special terms & conditions

4.1 Standard terms & conditions
Quotations could form the basis of an agreement between your company and UEFA. Should your quotation be selected, your company will be required to sign a long-form Service Provider Agreement for one year, subject to the attached General Terms and Conditions for the Supply of Services to UEFA (Annex I).

Bidders must describe their ability to meet UEFA’s legal and contractual requirements in their quotation.

4.2 Payment terms
Payment terms must be in accordance with the attached General Terms and Conditions for the Supply of Services to UEFA (Annex I).

4.3 Ownership of deliverables
The material and documentation produced will be the sole property of UEFA.

5. Scope

5.1 General objectives
The supplier(s) must provide the following services for the duration of the contractual period:

Meetings
- Where required, to attend all meetings organised by UEFA, or any third parties in relation to this project

Coaching Content
- To actively assist & direct the creation (revision) of coaching content for the programme, alongside UEFA & their partners
- To further develop the coaching content throughout the course of the programme in relation to participant feedback and programme evaluation

Coach Education
- To actively assist & direct the creation of coach education content for the programme
- To further develop the coaching education content throughout the course of the programme in relation to participant feedback and programme evaluation
- To deliver initial training to coach educators that will enable them to train coaches in their home country.
- To deliver continued training to coach educators that provide developments and amendments as the programme progresses
- To keep up with modern techniques and best practices and apply these to the programme.

5.2 Reporting
The supplier(s) must provide the following reports and/or analysis:

- Give detailed reports on work completed in addition to status updates to monitor progress
- Give detailed reports from the coach education courses

5.3 Pricing
Bidders must provide UEFA with a detailed budget in Euros. The rate per working day of each of the dedicated resources must be indicated.
6. Format and content of quotations

Quotations must be submitted via the UEFA Procurement Portal in English as a PDF document.

Bidders may include in their quotations additional elements not specifically requested in this RFQ if they believe that such information may be necessary for UEFA to properly understand and evaluate their quotation. Bidders may also provide UEFA with complementary documents through the UEFA Procurement Portal if they consider them truly essential.

Please be concise; do not include any marketing brochures or additional information that can already be found on your website.

6.1 Format

Quotations must respond to the RFQ requirements by restating the number and text of the requirement in sequence (see section 6.2 below) and writing the response immediately below each requirement.

Figures and tables must be numbered, referenced in the text by that number and placed as close as possible to the referencing text.

All pages of the quotation must be numbered consecutively. Page numbers must be displayed on every page in a consistent location.

Quotations must be based solely on the information included in this RFQ, official responses to properly submitted questions and any other materials distributed during the RFQ process clearly marked as elements of the RFQ.

Quotations should be to the point: excessive detail is strongly discouraged. Supplementary materials may be provided in appendices.

6.2 Content

Quotations must be structured as follows, using the same numbering and headings as presented under this section 6.2:

1. Presentation of the company/legal status of the service provider

Provide an overview of your company/legal status of the service provider, including date of incorporation, operating locations, number of employees, area(s) of specialisation and number of successful projects with clients in the sports industry.

If you are a sole trader, provide with a self-employment proof such as registration to a social insurance/compensation fund.

Describe your organisational structure and explain how your organisation qualifies to respond to the requirements of this RFQ.

2. References

Provide at least three references (including names of contact persons, details of their positions, their addresses and phone numbers) from organisations for which your company has provided services similar in scope to the requirements of this RFQ, together with the names of the people in your team who were involved in each project.

Provide a selection of CVs or biographies (with names) of the people who would be assigned to this project if your company is awarded the agreement.

Provide a brief description of any projects of a similar nature to the object of this RFQ on which your company has worked (ideally also in the sports industry), including the scope, staffing, duration, organisation and key deliverables.
3. Presentation of quotation

Describe the approach you would take to this project. How do you propose to initiate and maintain the services required? Include specific references to the practices you would apply (i.e. methodology, technology, hard and soft skills, etc.) and the desired relationship between UEFA and your company.

4. Proposed project management

Describe your:

- staffing, with details of functions and responsibilities;
- communication and reporting principles;
- project methodology and quality control;
- required interaction with UEFA.

5. Budget

With reference to the detailed budget provided in the dedicated section of the UEFA Procurement Portal, provide here any information necessary to complete or correctly interpret your pricing structure and budget (i.e. additional specificities, potential taxes, exceptions etc.).

7. Method of evaluation and awarding of agreement

All quotations received will be logged and those that meet the formal requirements of this RFQ will be considered for evaluation and potential selection. Any quotations that do not meet the formal requirements of this RFQ will be marked as “Disqualified”.

UEFA will assess the qualified bidders on the following criteria:

- Understanding of UEFA’s industry and specific business needs
- Ability to provide the desired delivery model and services
- Expertise and experience in providing similar services
- Financial transparency and efficiency

7.1 Discussions and revised offers

UEFA may, at its sole discretion, accept one or more bidders’ initial quotation(s) or enter into discussions with bidders who are deemed to have a reasonable chance of being selected. Once discussions have been concluded, those bidders may be allowed to submit a revised offer for consideration.

If a bidder believes that the text of this RFQ can be interpreted in different ways, it must report that explicitly and in writing in its duly submitted questions or within its quotation. In case of dispute regarding an unreported interpretation, UEFA’s interpretation must prevail.
8. Legal notices

1. This RFQ does not constitute an agreement or an offer that is capable of being accepted.

2. Bidders accept that UEFA’s decisions relating to this RFQ will be final. UEFA is not obliged to give reasons for any of its decisions relating to this RFQ, and the bidders waive any rights they may have to challenge any decision by UEFA.

3. UEFA makes no representations or warranties as to the accuracy, adequacy or completeness of any information contained in this RFQ. No liability is accepted by UEFA or any of its representatives for any loss, expenses or damage suffered or incurred through reliance on or in connection with this RFQ.

4. UEFA reserves the right to amend any aspect of this RFQ and associated documents at any time during the procedure. All bidders will be notified of any such amendments in writing. UEFA also reserves the right to refuse any bidders it deems appropriate without incurring any liability or obligation to inform the affected bidders of the grounds for UEFA’s action. Furthermore, UEFA must not be obliged to select the quotation with the lowest budget.

5. A bidder entering into this process does so at its own expense and risk. The bidder must be responsible for all of its costs connected to any quotation submitted in response to this RFQ, regardless of whether it is awarded an agreement. UEFA must not be liable to any bidder for any costs or losses arising in connection with the submission of a quotation and documentation related to this RFQ.

6. A bidder entering into this process accepts and acknowledges the UEFA Supplier Code (Annex II).

7. Bidders acknowledge that all intellectual property rights for all purposes worldwide relating to UEFA’s competitions and/or events, UEFA and/or this RFQ belong solely and exclusively to UEFA.

8. Each bidder acknowledges and warrants that it must not use any marks – including but not limited to trade or service marks, logos and other marks – that belong to UEFA and must not make any reference, whether direct or indirect, to UEFA or any of UEFA’s competitions, events and/or activities. The bidders also acknowledge and accept that they have no rights at all in this respect and cannot associate themselves with UEFA in any manner whatsoever.

9. Each bidder undertakes to keep the contents of this RFQ and any quotation, communications, negotiations and/or draft agreement confidential. These confidentiality undertakings survive the termination of the bidder’s involvement in this RFQ procedure.

10. Each bidder represents and warrants to UEFA that no information contained in its bid is false or misleading. The bidder pledges that if, following the submission of its quotation, there is any material change to any such information or any change in the bidder’s circumstances, the bidder will promptly notify UEFA in writing, setting out the relevant details in full.

11. This RFQ and any agreements that may follow are governed exclusively by the laws of Switzerland, without reference to its conflicts of law rules.

12. Any dispute, controversy or claim arising out of or in relation to this RFQ will be resolved by arbitration in accordance with the Swiss Rules of International Arbitration of the Swiss Chambers of Commerce as applicable on the date on which the “notice of arbitration” is submitted in accordance with those rules. There will be three arbitrators, the seat of arbitration will be Nyon, Switzerland, and the arbitration proceedings will be conducted in the English language.
## 9. List of annexes

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<th>Annex I</th>
<th>General Terms and Conditions for the Supply of Services to UEFA</th>
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</thead>
<tbody>
<tr>
<td>Annex II</td>
<td>UEFA Supplier Code</td>
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